

**California Partnership for the San Joaquin Valley
Strategic Action Proposal**

The San Joaquin Valley: California's 21st Century Opportunity

**Section IV.
Summary of Principal Recommendations**

Achieve a Prosperous Economy, Quality Environment, and Social Equity

The overall goal for the future of San Joaquin Valley can be summarized as the quest for a Prosperous Economy, Quality Environment, and Social Equity—often called the “3 Es” of sustainable growth and quality communities. The 3Es approach also recognizes and embraces the inter-dependence and inter-relationships among the quests—economic prosperity is enhanced by improving environmental quality and both must be pursued strategically so that people broadly benefit by a higher quality of life, referred to as the “social equity” dimension.

The attached Summary of Major Recommendations and Strategic Actions group the detailed recommendations from the ten Work Groups into six major initiatives the integrates the 3Es with associated indicators that will be tracked annually to measure progress:

1. Grow a Diversified, Globally-Competitive Economy Supported by a Highly-Skilled Workforce
2. Create a Model K-12 Public Education System
3. Implement an Integrated Framework for Sustainable Growth
4. Build a 21st Century Transportation Mobility System
5. Attain Clean Air Standards
6. Develop High-Quality Health and Human Services

The major initiatives build on the existing strengths of the San Joaquin Valley and address the current challenges to minimize weaknesses. They recognizes the Valley's heritage of agriculture as the foundation for economic development—as the roots to grow the future—and forge new frontiers for prosperity by identifying five key industry clusters to target for economic development and workforce preparation. The major initiatives also embrace and enhance the assets that define and unify the region—such as the San Joaquin River and Highway 99—as leading strategies to attract investment. The next section of this report sets forth the detailed recommendations from each Work Group. The complete Work Group Reports are contained in the Appendix.

Establish a 10-Year Implementation Structure

Implementation of these major initiatives to accomplish the implied outcomes will require focused, sustained effort for a sufficient period of time to achieve the desired change in the indicators. A public-private partnership should be established to lead a focused effort over the next decade to mobilize the essential government and civic leadership to achieve measurable results. It is recommended that the initial organizational structure for implementation (for up to the next two years) be established through a new Governor's Executive Order and that State legislation then be enacted to ensure commitment and continuity for the full decade (see Section VI.).